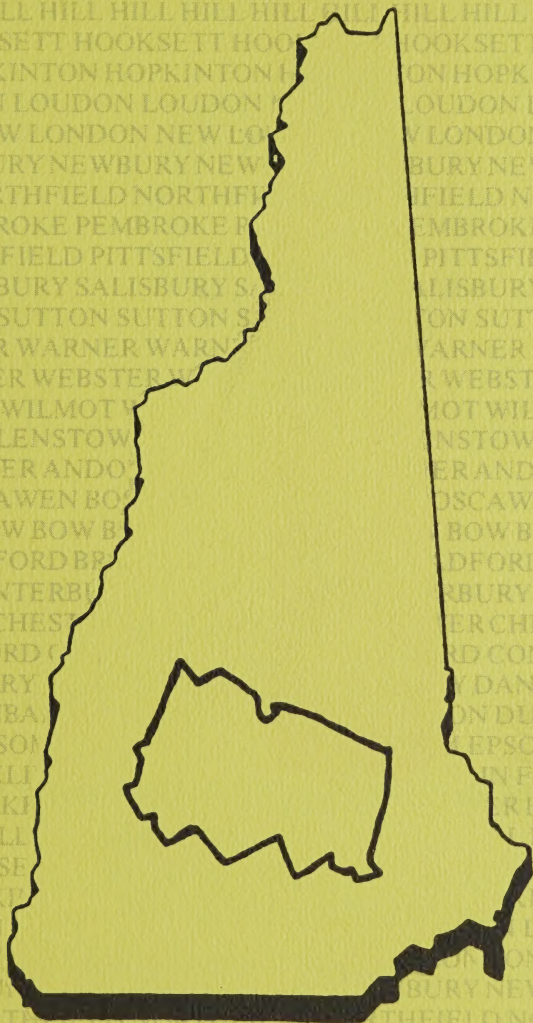


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COUNTY OF MERRIMACK



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MERRIMACK COUNTY ANNUAL REPORT



MERRIMACK COUNTY COMMISSIONERS:

William T. Andrews, New London
Kenneth L. McDonnell, Concord
Peter J. Spaulding, Hopkinton

January 1, 1985 - December 31, 1985

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MERRIMACK COUNTY REPORT

MERRIMACK COUNTY OFFICERS
1985 - 1986

****Elected Positions**

COMMISSIONERS

****William T. Andrews** New London
****Kenneth L. McDonnell** Concord
****Peter J. Spaulding** Hopkinton

TREASURER

****Charles T. Carroll** Concord

ATTORNEY

****Michael Th. Johnson** Epsom

REGISTER OF DEEDS

****Kathi L. Guay** Concord

REGISTER OF PROBATE

****Patricia A. Fraser** Pittsfield

SHERIFF

****Dana W. Smith** Boscawen

COUNTY ADMINISTRATOR

Rodney E. Tenney

JUDGE OF PROBATE

Honorable Donald W. Cushing

MEDICAL EXAMINERS

Robert J. Morin, M.D.
Paul S. Shaw, M.D.

MERRIMACK COUNTY REPORT

CLERK OF SUPERIOR COURT

Marshall Buttrick

MERRIMACK COUNTY NURSING HOME

Administrator..... Howard M. Teaf, 3rd
Assistant Administrator..... Marjorie H. Burris
Director of Nursing Services..... Juliette Young-Traiger
Director of Food Services..... Barbara Smith
Dietitian..... Joyce F. Liebl
Activities Director..... June Latti
Physical Therapist..... Mary Lou McGill
Executive Housekeeper..... Lola Jones
Laundry, Linen and Sewing Supervisor..... Jane Patterson
Maintenance Engineer..... Richard Cadarette

MERRIMACK COUNTY PURCHASING DEPARTMENT

Purchasing Agent..... William Hein

MERRIMACK COUNTY PERSONNEL

Personnel Coordinator..... Carol A. Bickert

MERRIMACK COUNTY FARM

Farm Manager..... Walter Lampron (Retired 9/1/85)
Robert Kidder

MERRIMACK COUNTY CORRECTIONS DEPARTMENT

Administrator..... William R. Potter

MERRIMACK COUNTY WELFARE DEPARTMENT

Welfare Director..... Thomas Wentworth

MERRIMACK COUNTY COOPERATIVE EXTENSION

Coordinator..... James Grady

MERRIMACK COUNTY DELEGATION

- District No. 1 (ANDOVER, DANBURY, HILL, SALISBURY,
WILMOT)
Elizabeth S. Bardsley (r)
James D. Phelps (r&d)
- District No. 2 (NEWBURY, NEW LONDON, SUTTON, WARNER)
Alf E. Jacobson (r)
William F. Kidder (r)
Avis B. Nichols (r)
- District No. 3 (BRADFORD, HENNIKER)
James V. Bibbo, Jr. (r)
Walter K. Robinson (r)
- District No. 4 (BOSCAWEN, WEBSTER)
Joseph B. Bowes (r)
Elizabeth S. Millard (r)
- District No. 5 (BOW, DUNBARTON, HOPKINTON)
C. William Johnson (r)
Mary Ann Lewis (r)
Irene J. Shepard (r)
Peter M. Stio (r)
- District No. 6 (CANTERBURY, LOUDON, PITTSFIELD)
Leo W. Fraser, Jr. (r)
James H. Pannell (r)
Linwood A. Rogers (r)
- District No. 7 (CHICHESTER, EPSOM, PEMBROKE)
Edward J. Allgeyer (r)
Eleanor M. Anderson (r)
Thomas B. Connolly (r)
George E. Gordon III (r)
- District No. 8 (ALLENSTOWN)
Monte D. Rehlander (r)
Louis A. Savaria (r)
- District No. 9 (HOOKSETT)
Laurent J. Boucher (r)
Arthur J. Locke (r)
Doris J. Riley (r)
- District No. 10 (FRANKLIN)
Robert M. Gilbreth (r)
Margaret D. Roberts (r)
James A. Whittemore (r)

MERRIMACK COUNTY REPORT

- District No. 11 (NORTHFIELD)
Eugene E. Pantzer (r)
- District No. 12 (FRANKLIN, NORTHFIELD)
Eugene S. Daniell, Jr. (d&r)
- District No. 13 (CONCORD - Ward A)
Mary C. Holmes (r)
- District No. 14 (CONCORD - Ward B)
James F. Kinhan (r)
- District No. 15 (CONCORD - Ward C)
Robert C. Hayes (r)
- District No. 16 (CONCORD - Ward D)
Caroline L. Gross (r)
- District No. 17 (CONCORD - Ward E)
Francis D. Jelley (d)
- District No. 18 (CONCORD - Ward F)
Mary Jane Wallner (d)
- District No. 19 (CONCORD - Ward G)
Lee Ann Cailler (r)
- District No. 20 (CONCORD - Ward H)
Gerald R. Smith (r)
- District No. 21 (CONCORD - Wards A-H)
Richard A. Barberia (r)
Milton A. Cate (r)
James A. Chandler (r)
Elizabeth Hager (r)
George M. West (r)

(r-39; d-2; r&d-1;d&r-1)

1985 REPORT OF THE COUNTY COMMISSIONERS

1985 saw two newly elected County officials come to Merrimack County and two longtime County employees retire.

Kenneth L. McDonnell of Concord joined the Board of Commissioners, and Kathi Guay of Concord began her first term as Register of Deeds for Merrimack County. Later in the year, Walter Lampron, who had served the County for many years as Administrator of the County Farm, retired. Also in 1985 Mary Osgood of Pittsfield, who had worked in the Welfare Department of the County and served for many years as Director of that Department, retired after fifty years of service to the County. Mrs. Osgood became a familiar face throughout the many towns in Merrimack County, and she diligently carried out the duties of her office. Both Merrimack County and many citizens throughout the area wish Mary and Walt the best in their retirement.

A study committee of members of the County Delegation under the chairmanship of James Whittemore of Franklin, the Cooperative Extension Service, and several citizens of Merrimack County involved in agricultural pursuits, conducted an ambitious and in-depth study of the County Farm. Their report sets forth a positive program under which we hope the County Farm will continue to be a viable and profitable operation. Unlike some counties, which we feel have acted too hastily in abandoning their farm operation, we look forward to implementing the recommendations of this Committee.

The County Correction Facility continued to experience dramatic increases in the daily population. The facility, which was opened in 1983, was designed for a capacity of 72 inmates. As the population increased the County increased the capacity by double-bunking several cells to a new capacity of 96. By year's end we were already reaching that capacity.

After several years of work and study the county implemented a new reclassification plan for its 400-plus County employees. This plan along with a longevity program should assist the County in retaining employees as well as the recruitment of new employees in a competitive job market.

At the County Nursing Home another attempt was made by AFSCME to unionize the Nursing Home employees. We were pleased that once again this attempt failed and the employees opted to stay with the current management team.

MERRIMACK COUNTY REPORT

The County purchased a used bus from government surplus for the residents at the County Nursing Home. Through the efforts of Margaret Chandler, the Merrimack County Auxiliary and the Edna McKenna Trust Fund the bus was equipped with handicapped facilities, painted and renamed "The Rainbow Connection". The bus is used to take residents on outings and tours for their enjoyment.

1985 was an active and busy year for Merrimack County, and the Commissioners extend their invitation to members of the public to visit and tour any of the County facilities they desire.

Peter J. Spaulding, Hopkinton
William T. Andrews, New London
Kenneth L. McDonnell, Concord

TREASURER'S REPORT 1985

Merrimack County continues to have a Triple A bond rating.

The County is still reinvesting surplus monies so that we may obtain maximum return on funds before their expenditure.

I would like to thank Rodney E. Tenney, County Administrator and my staff for their valued assistance during the year 1985.

Our auditors report detailing the county revenues and expenditures will be found in the pages following.

Charles T. Carroll
Treasurer

EDNA C. McKENNA TRUST FUND

On the 17th day of August 1983, Merrimack County created and established the Edna C. McKenna Trust Fund for the primary benefit of residents at the Merrimack County Nursing Home in accordance with laws of the State of New Hampshire, R.S.A. 23:13-22.

During the year of 1985, a 21" color television was purchased for the Nursing Home residents. Also, a bus was purchased through the efforts of the Merrimack County Nursing Home Volunteers who donated \$1600.00, Merrimack County Nursing Home Auxiliary who donated \$1000.00 and the Father Timon Council of the Knights of Columbus which gave \$500.00. The Edna C. McKenna Trust Fund donated \$3000.00 which included a wheelchair lift for the bus and a citizen band radio. The bus holds 18 patients, was painted a royal blue with a rainbow carefully added across part of the top and the side and was named the "RAINBOW CONNECTION". Painting was done by employee Ray Woods.

The bus is to be used for foliage trips, apple picking and just taking many of the patients out to see the country side.

We hope to continue being able to provide the residents with these extras through the Edna C. McKenna Trust Fund. If you wish to contribute, donations will be accepted through Charles T. Carroll, County Treasurer, 163 North Main Street, Concord, New Hampshire 03301.

Charles T. Carroll
Trustee of Trust Fund

1985

McKENNA TRUST FUND - LIST OF DONATORS

Mr. and Mrs. William T. Andrews.....	\$200.00
Dr. and Mrs. Richard A. Barone.....	25.00
Bertha Beau	20.00
Rose Beaulieu.....	10.00
Beede Employee Committee	20.00
Lawrence J. and Mary E. Berube	76.21
Mr. and Mrs. Robert W. Blymire	10.00
Florence T. Bonnevile	5.00

MERRIMACK COUNTY REPORT

Mr. and Mrs. George R. Burton	15.00
Helen B. Carr	75.00
Mr. and Mrs. Joseph Champagne	15.00
City of Concord - Public Works	25.00
Mr. and Mrs. Frank Constant	15.00
Mr. and Mrs. Charles Davis	100.00
Armand G. Dube	20.00
Priscilla A. Fitzgerald	10.00
Mr. and Mrs. Marcel G. Gagnon	10.00
Mr. and Mrs. Paul Gariepy	15.00
Evelyn I. George	5.00
Mrs. Margaret G. Goodwin	10.00
Mr. and Mrs. Roger Goupil	15.00
Mr. Raymond K. Gourley	10.00
Mr. Frank Griffin	10.00
Mr. and Mrs. Raymond R. Guillemette	20.00
Anita G. Hannak	25.00
Thelma and Herbert Hardy	10.00
Mr. and Mrs. Wilfred G. Hasbrouck	25.00
Ret. Col. Warren C. & Catherine Hess	50.00
Bert J. Houle	20.00
Wayne King	20.00
Knights of Columbus, Father Timon Council	500.00
Mrs. Isabel E. Lovel	5.00
Mr. Edward J. Luiz	10.00
M.C.N.H. Auxiliary	1000.00
Mr. and Mrs. W.V. MacCabee	25.00
Manchester Coal and Oil	50.00
Mr. and Mrs. James F. McDonald Jr	50.00
S. Loraine McKenzie	100.00
The McNeil Family	50.00
Warren and Barbara Miner	50.00
Warren J. Miner, Sr	50.00
Mission & Action Committee,	
1st Congregational Church, Hopkinton	50.00
Mr. and Mrs. Walter C. Neff & Kelly	20.00
Nylon Corp. of America (Sunshine)	25.00
Mr. and Mrs. Richard Oliver	10.00
Arthur P. and Athena Pantelis	15.00
Mrs. Marina T. Pappas	5.00
Mr. and Mrs. David N. Rheume	20.00
Lawrence and Theresa Riel	15.00

MERRIMACK COUNTY REPORT

Mr. Thomas Roy	25.00
Mr. Thomas J. Roy, Sr.....	25.00
Sweet Retreat Shop Volunteers.....	1000.00
The Sweet Retreat - C.O.M.C.N.H.....	600.00
Mr. Howard M. Teaf, M.C.N.H.	50.00
Mr. and Mrs. Eugene Theroux	5.00
Mr. and Mrs. J. Walter Thomas.....	25.00
Mr. and Mrs. John A. Wagner	30.00
Mr. and Mrs. R.W. Walker	10.00
Robert Warriner.....	10.00
Mr. and Mrs. Robert Warriner	5.00
Mr. and Mrs. John D. Watson	25.00
Mrs. Dorothy Whitehead	10.00

MERRIMACK COUNTY REPORT

**MERRIMACK COUNTY
COUNTY TAX APPORTIONMENT
1985**

\$5,775,286

	<u>Proportion of Tax</u>	<u>Amount of Tax</u>
Allenstown	\$ 24.25	\$ 140,050
Andover	19.31	111,520
Boscawen	21.47	123,995
Bow	81.22	469,069
Bradford	13.97	80,681
Canterbury	15.10	87,207
Chichester	15.31	88,420
Concord	272.38	1,573,072
Danbury	8.35	48,224
Dunbarton	14.26	82,356
Epsom	23.89	137,972
Franklin	52.03	300,488
Henniker	25.81	149,060
Hill	7.37	42,564
Hooksett	82.04	473,804
Hopkinton	53.42	308,516
Loudon	25.35	146,404
Newbury	30.53	176,319
New London	69.56	401,729
Northfield	18.17	104,937
Pembroke	39.03	225,409
Pittsfield	21.96	126,825
Salisbury	8.46	48,859
Sutton	16.08	92,867
Warner	17.36	100,259
Webster	11.71	67,629
Wilmot	11.61	67,051
	<u>\$ 1,000.00</u>	<u>\$ 5,775,286</u>

MERRIMACK COUNTY REPORT

COUNTY OF MERRIMACK, NEW HAMPSHIRE

General Purpose Financial Statements
and Supporting Statements/Schedules
as of December 31, 1985

Together with Auditors' Report

MERRIMACK COUNTY REPORT

DAVID L. CONNORS & CO., P.C.

Certified Public Accountants

194A Pleasant St. • Concord, N. H. 03301 • 603-225-7772

Board of County Commissioners
County of Merrimack, New Hampshire

We have examined the general purpose financial statements of the County of Merrimack, New Hampshire as at and for the year ended December 31, 1985, as listed in the table of contents. Our examination was made in accordance with generally accepted auditing standards and accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances, except as stated in the following paragraph.

The County has not maintained a complete record of its General Fixed Assets as required by generally accepted accounting principles. The Statement of General Fixed Assets included in these financial statements has been prepared using both estimated historical costs provided by County management, historical costs, and current appraisal data provided by insurance companies. Because we were unable to satisfy ourselves by appropriate audit tests or by other means as a result of such incomplete records, we are unable to express and we do not express, an opinion on the accompanying financial statements of the General Fixed Asset Account Group.

In our opinion, other than the General Fixed Asset Account Group as mentioned in the above paragraph the general purpose financial statements referred to above present fairly the financial position of the County of Merrimack, New Hampshire at December 31, 1985, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

David L. Connors & Co. P.C.

June 5, 1986

MERRIMACK COUNTY REPORT

Exhibit 1

COUNTY OF MERRIMACK, NEW HAMPSHIRE Combined Balance Sheet All Fund Types and Account Groups December 31, 1985

	Governmental Fund Types		
	General Fund	Special Revenue	Capital Projects
ASSETS			
Cash	\$ 484,625	68,198	-
Temporary investments	-	-	280,000
Accounts receivable	100,402	-	-
Interest receivable	-	-	-
Due from other funds	1,115,426	-	38,796
Due from other governments	-	64,483	-
Prepaid expenses	-	-	-
Inventories	-	-	-
Property, plant and equipment (net)	-	-	-
Amount to be provided for retirement of general long-term debt	-	-	-
<u>Total Assets</u>	<u>\$1,700,453</u>	<u>\$ 132,681</u>	<u>\$ 318,796</u>
LIABILITIES AND FUND EQUITY			
Liabilities			
Accounts payable	\$ 873,772	-	-
Contract payable	-	-	14,705
Accrued expenses	-	-	-
Due to other funds	38,796	62,000	4,492
Due to inmates	-	-	-
Due to patients	-	-	-
Due to sheriff escrow accounts	-	-	-
Bonds payable	-	-	-
<u>Total Liabilities</u>	<u>912,568</u>	<u>62,000</u>	<u>19,197</u>
Fund Equity			
Contributed Capital			
County	-	-	-
Federal	-	-	-
Investment in general fixed assets	-	-	-
Retained earnings	-	-	-
Unreserved	-	-	-
Fund Balance	-	-	-
Reserved for			
Encumbrances	21,724	-	-
Unreserved	-	-	-
Undesignated	766,161	70,681	299,599
<u>Total Fund Equity</u>	<u>787,885</u>	<u>70,681</u>	<u>299,599</u>
<u>Total Liabilities and Fund Equity</u>	<u>\$1,700,453</u>	<u>\$ 132,681</u>	<u>\$ 319,796</u>

The accompanying notes are an integral part of this combined balance sheet.

MERRIMACK COUNTY REPORT

Exhibit 1

Proprietary Fund Type	Fiduciary Fund Type	Account Groups		Total (Memorandum Only)
		General Fixed Assets	General Long-Term Debt	
Enterprise	Agency			
\$ 150	24,631	\$ -	\$ -	577,604
-	131,585	-	-	411,585
1,130,416	-	-	-	1,230,818
-	-	-	-	-
-	-	-	-	1,154,222
-	-	-	-	64,483
8,211	-	-	-	8,211
192,877	-	-	-	192,877
5,843,265	-	7,399,910	-	13,243,175
-	-	-	3,655,000	3,655,000
<u>\$7,174,919</u>	<u>\$ 156,216</u>	<u>\$7,399,910</u>	<u>\$3,655,000</u>	<u>\$20,537,975</u>
\$ 90,881	4	-	-	964,657
-	-	-	-	14,705
451,781	-	-	-	451,781
1,048,934	-	-	-	1,154,222
-	2,575	-	-	2,575
-	152,492	-	-	152,492
-	1,145	-	-	1,145
2,895,000	-	-	3,655,000	6,550,000
<u>4,486,596</u>	<u>156,216</u>	<u>-</u>	<u>3,655,000</u>	<u>9,291,577</u>
356,311	-	-	-	356,311
472,312	-	-	-	472,312
-	-	7,399,910	-	7,399,910
1,859,700	-	-	-	1,859,700
-	-	-	-	21,724
-	-	-	-	-
-	-	-	-	1,136,441
<u>2,688,323</u>	<u>-</u>	<u>7,399,910</u>	<u>-</u>	<u>11,246,398</u>
<u>\$7,174,919</u>	<u>\$ 156,216</u>	<u>\$7,399,910</u>	<u>\$3,655,000</u>	<u>\$20,537,975</u>

The accompanying notes are an integral part of this combined balance sheet.

MERRIMACK COUNTY REPORT

Exhibit 2

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
All Governmental Fund Types
For the Year Ended December 31, 1985

	Governmental Fund Types			Total (Memorandum Only)
	General	Special Revenue	Capital Projects	
<u>Revenues</u>				
Property taxes	\$ 5,775,286	-	-	5,775,286
Charges for services	778,410	-	-	778,410
County farm	118,553	-	-	118,553
Intergovernmental	42,984	273,031	-	316,015
Miscellaneous	536,077	20,206	23,942	580,225
<u>Total Revenues</u>	<u>7,251,310</u>	<u>293,237</u>	<u>23,942</u>	<u>7,568,489</u>
<u>Expenditures</u>				
General government	4,794,654	178,675	-	4,973,329
Corrections department	1,069,150	-	-	1,069,150
County farm	154,820	-	-	154,820
Debt service	728,153	-	-	728,153
Capital projects	-	-	15,035	15,035
<u>Total Expenditures</u>	<u>6,746,777</u>	<u>178,675</u>	<u>15,035</u>	<u>6,940,487</u>
<u>Excess (Deficiency) of Revenues</u>				
<u>Over Expenditures</u>	<u>504,533</u>	<u>114,562</u>	<u>8,907</u>	<u>628,002</u>
<u>Other Sources (Uses)</u>				
Operating transfers - in	233,938	166,683	-	400,621
Operating transfers - (out)	(924,112)	(210,000)	(23,938)	(1,158,050)
<u>Total Other Sources (Uses)</u>	<u>(690,174)</u>	<u>(43,317)</u>	<u>(23,938)</u>	<u>(757,429)</u>
<u>Excess (Deficiency) of Revenues</u>				
<u>and Other Sources Over</u>				
<u>Expenditures and Other (Uses)</u>	<u>(185,641)</u>	<u>71,245</u>	<u>(15,031)</u>	<u>(129,427)</u>
Fund Balance, beginning of year	973,526	(564)	314,630	1,287,592
<u>Fund Balance, End of Year</u>	<u>\$ 787,885</u>	<u>\$ 70,681</u>	<u>\$ 299,599</u>	<u>\$1,158,165</u>

The accompanying notes are an integral part of these statements.

MERRIMACK COUNTY REPORT

Exhibit 3

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
Budget and Actual - General and Special Revenue Fund Types
For the Year Ended December 31, 1985

	General Fund		
	Budget	Actual	Actual Over/(Under) Budget
<u>Revenues</u>			
Property taxes	\$5,775,286	5,775,286	
Charges for services	505,046	778,410	273,364
County farm	125,000	118,553	(6,447)
Intergovernmental	25,000	42,984	17,984
Miscellaneous	448,000	536,077	88,077
<u>Total Revenues</u>	<u>6,878,332</u>	<u>7,251,310</u>	<u>372,978</u>
<u>Expenditures</u>			
General government	4,834,385	4,794,654	(39,731)
Corrections department	1,057,271	1,069,150	11,879
County farm	167,665	154,820	(12,845)
Debt service	733,153	728,153	(5,000)
<u>Total Expenditures</u>	<u>6,792,474</u>	<u>6,746,777</u>	<u>(45,697)</u>
<u>Excess of Revenue Over Expenditures</u>	<u>85,858</u>	<u>504,533</u>	<u>418,675</u>
<u>Other Sources (Uses)</u>			
Operating transfer in	210,000	233,938	23,938
Operating transfer (out)	(845,858)	(924,112)	(78,254)
<u>Total Other Sources (Uses)</u>	<u>(635,858)</u>	<u>(690,174)</u>	<u>(54,316)</u>
<u>Excess (Deficiency) of Revenues and Other Sources Over Expenditures and Other (Uses)</u>	<u>(550,000)</u>	<u>(185,641)</u>	<u>364,359</u>
Fund balance, beginning of year	550,000	973,526	423,526
<u>Fund Balance, End of Year</u>	<u>\$ -</u>	<u>\$ 787,885</u>	<u>\$ 787,885</u>

The accompanying notes are an integral part of these statements.

MERRIMACK COUNTY REPORT

Exhibit 3

Special Revenue Funds			Total (Memorandum Only)		
Budget	Actual	Actual Over/(Under) Budget	Budget	Actual	Actual Over/(Under) Budget
-	-	-	5,775,286	5,775,286	-
-	-	-	505,046	778,410	273,364
-	-	-	125,000	118,553	(6,447)
210,000	273,031	63,031	235,000	316,015	81,015
-	20,206	20,206	448,000	556,283	108,283
<u>210,000</u>	<u>293,237</u>	<u>83,237</u>	<u>7,088,332</u>	<u>7,544,547</u>	<u>456,215</u>
166,685	178,675	11,990	5,001,070	4,973,329	(27,741)
-	-	-	1,057,271	1,069,150	11,879
-	-	-	167,665	154,820	(12,845)
-	-	-	733,153	728,153	(5,000)
<u>116,685</u>	<u>178,675</u>	<u>11,990</u>	<u>6,959,159</u>	<u>6,925,452</u>	<u>(33,707)</u>
<u>43,315</u>	<u>114,562</u>	<u>71,247</u>	<u>129,173</u>	<u>619,095</u>	<u>489,922</u>
166,685	166,683	(2)	376,685	400,621	23,936
(210,000)	(210,000)	-	(1,055,858)	(1,134,112)	(78,254)
<u>(43,315)</u>	<u>(43,317)</u>	<u>(2)</u>	<u>(679,173)</u>	<u>(733,491)</u>	<u>(54,318)</u>
-	71,245	71,245	(550,000)	(114,396)	435,604
-	(564)	(564)	550,000	972,962	422,962
<u>-</u>	<u>\$ 70,681</u>	<u>\$ 70,681</u>	<u>\$ -</u>	<u>\$ 858,566</u>	<u>\$ 858,566</u>

The accompanying notes are an integral part of these statements.

MERRIMACK COUNTY REPORT

Exhibit 4

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Statement of Revenues, Expenses and Changes in Retained Earnings
Proprietary Fund Type
For the Year Ended December 31, 1985

<u>Operating Revenues</u>		
Charges for services	\$5,858,065	
Miscellaneous income	<u>215,615</u>	
<u>Total Operating Revenues</u>		\$6,073,680
<u>Operating Expenses</u>		
Administration	1,079,662	
Purchasing	60,666	
Dietary	999,215	
Nursing services	2,419,419	
Plant operations	612,589	
Waste treatment plant	13,563	
Laundry and linen	204,392	
Housekeeping	319,598	
Medical, doctors, pharmacist and clerk	226,410	
Rehabilitation, recreation	216,647	
Depreciation	<u>266,019</u>	
<u>Total Operating Expenses</u>		<u>6,418,180</u>
<u>Operating (Loss)</u>		(344,500)
<u>Non-Operating (Expense)</u>		
Interest	<u>(318,878)</u>	
<u>Total Non-Operating (Expense)</u>		<u>(318,878)</u>
<u>(Loss) Before Operating Transfers</u>		(663,378)
<u>Operating Transfers In</u>		
Operating subsidy transfers		<u>757,429</u>
<u>Net Income</u>		94,051
Retained earnings, beginning of year		<u>1,765,649</u>
<u>Retained Earnings, End of Year</u>		<u>\$1,859,700</u>

The accompanying notes are an integral part of these statements.

MERRIMACK COUNTY REPORT

Exhibit 5

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Statement of Changes in Financial Position
Proprietary Fund Type
For the Year Ended December 31, 1985

Sources of Working Capital:

Operations:

Net income	\$ 84,340	
Depreciation	<u>266,019</u>	
<u>Total Sources of Working Capital</u>		\$ 350,359

Uses of Working Capital:

Decrease in general long-term debt payable	360,000	
Purchase of building additions and equipment	<u>42,970</u>	
<u>Total Uses of Working Capital</u>		<u>402,970</u>
<u>(Decrease) in Working Capital</u>		<u>\$ (52,611)</u>

Analysis of Changes in Working Capital

Increase (Decrease) in Current Assets

Accounts receivable	600,096
Prepaid expenses	(509)
Inventories	<u>1,123</u>

Net Increase in Current Assets 600,710

Increase in Current Liabilities

Accounts payable	29,074
Accrued expenses	34,265
Due to other funds	<u>589,982</u>
<u>Net Increase in Current Liabilities</u>	<u>653,321</u>

(Decrease) in Working Capital \$ (52,611)

The accompanying notes are an integral part of these statements.

--- MERRIMACK COUNTY REPORT ---

COUNTY OF MERRIMACK, NEW HAMPSHIRE Notes to Financial Statements December 31, 1985

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the County of Merrimack, New Hampshire, conform to generally accepted accounting principles as applicable to governmental units.

The following is a summary of the more significant policies:

A. Basis of Presentation

The accounts of the County are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, equities, revenues, and expenditures or expenses. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the County:

GOVERNMENTAL FUNDS

General Fund - The General Fund is the general operating fund of the County. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action.

Capital Projects Funds - Capital Projects Funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations.

PROPRIETARY FUNDS

Enterprise Fund - An Enterprise Fund (The Merrimack County Nursing Home) is used to account for operations that provide a service to the residents of the County by user charges and reimbursements from the State of New Hampshire, where periodic measurement of net income is required by the County and State for capital maintenance, public policy, management control, accountability, and cost reimbursement purposes.

(Continued)

MERRIMACK COUNTY REPORT

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Notes to Financial Statements
December 31, 1985
(Continued)

FIDUCIARY FUNDS

Agency Funds - Agency Funds are used to account for assets held by a governmental unit acting as an agent for individuals, private organizations, other governmental units and/or other funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

ACCOUNT GROUPS

The accounting and reporting treatment applied to the fixed assets and long-term liabilities associated with a fund are determined by its measurement focus. All governmental funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available spendable resources". Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of "available spendable resources" during a period.

General Fixed Assets Account Group

Fixed assets used in governmental fund type operations are accounted for in the General Fixed Assets Account Group, rather than in governmental funds. Fixed assets accounted for are land, buildings, equipment and construction in progress; although county records are incomplete.

The values for the General Fixed Assets shown in Note 4 of this report are based on estimated historical costs as provided by county management, historical cost and current appraisal data as provided by insurance companies.

General Long-Term Debt Account Group

Long-term liabilities expected to be financed from general governmental funds are recorded in the General Long-Term Debt Account Group. It is the county's intention to retire these bonds from revenues generated by the governmental funds. The bonds bear the full faith and credit of the County.

The two account groups are not "funds". They are concerned only with the measurement of financial position. They are not involved with measurement of results of operations.

Because of their spending measurement focus, expenditure recognition for governmental fund types is limited to exclude amounts represented by noncurrent liabilities. Since they do not affect net current assets, such long-term amounts are not recognized as governmental fund type expenditures or fund liabilities. They are instead reported as liabilities in the General Long-Term Debt Account Group.

(Continued)

MERRIMACK COUNTY REPORT

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Notes to Financial Statements
December 31, 1985
(Continued)

The Enterprise Fund is accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities associated with their activity are included on its balance sheet. Its reported fund equity (net total assets) is segregated into contributed capital and retained earnings components. The Enterprise Fund operating statement present increases (revenue) and decreases (expenses) in net total assets.

Merrimack County Nursing Home bonded debt expected to be retired from Enterprise revenues is recorded as a liability of the Enterprise Fund. These bonds also bear the full faith and credit of the County and are not just the obligation of the Merrimack County Nursing Home.

B. Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The basis of accounting is related to the timing of the measurements made regardless of the measurement focus applied.

The modified accrual basis of accounting is used for all governmental type funds (General, Special Revenue, and Capital Projects).

Under the modified accrual basis of accounting, revenues are recorded when received in cash except in cases where they are both measurable and available and therefore are resources which may be used to finance expenditures of the fiscal period.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: (1) accumulated unpaid vacation, sick pay, and other employee amounts which are not accrued; and (2) principal and interest on general long-term debt which is recognized when due. The full accrual basis of accounting is used for the Enterprise Fund (Merrimack County Nursing Home); its revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

C. Budgets and Budgetary Accounting

The County observes the following procedures in establishing the budgetary data reflected in the financial statements;

1. The County commissioners shall deliver or mail to each member of the county convention who will be in office on the date that appropriations are voted and to the chairman of the board of selectmen in each town and the mayor of each city within the county and to the Secretary of State prior to December 1 annually their operating budget for the ensuing calendar year, together with a statement of actual expenditures and income for at least nine months of the preceding calendar year.

(Continued)

MERRIMACK COUNTY REPORT

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Notes to Financial Statements
December 31, 1985
(Continued)

2. Not earlier than ten nor later than twenty days after mailing of the commissioners' statement there shall be held within the County at such time and place as the chairman of the county convention may specify, a public hearing on the budget estimates as submitted by the commissioners. Notice of such public hearing shall be submitted by the clerk of the county convention, with a summary of the budget as submitted, for publication in a newspaper of general circulation in the county at least three days prior to the date of said hearing.
3. Twenty-eight days must have elapsed from the mailing of such operating budget before the County convention shall vote for appropriations for the ensuing budget period.
4. The County convention shall adopt its annual budget within 90 days after the beginning of the calendar year.
5. The final form of the County budget shall be filed with the Secretary of State's office and the commissioner of revenue administration no later than 30 days after the adoption of the budget.
6. The commissioners are authorized to transfer budgeted amounts within departments within any fund; however, any transfers between departments must be approved by the executive committee of the delegation.
7. Formal budgetary integration is employed as a management control device during the year for the General Fund, Special Revenue Funds and Enterprise Fund.
8. The County prepares one budget for all funds. For financial reporting purposes this budget is broken down between the various funds. Budgets for the General and Special Revenue Funds are reported on a basis consistent with generally accepted accounting principles (GAAP). The budget for the Enterprise Fund is reported on the modified accrual basis while GAAP requires the full accrual basis.
9. Expenditures cannot exceed the appropriations for which the county convention has voted; except for the payment of judgments rendered against the county.
10. The commissioners may apply to the county convention for an appropriation to be made subsequent to the adoption of the annual county budget. The commissioners shall deliver or mail to each member of the county convention (who will be in office on the date of the convention vote on the proposed supplemental appropriation) and to the chairman of the board of selectmen in each town and the mayor of each city within the county and to the secretary of state a statement including the amount of the proposed supplemental appropriation and the objects for which the money is required. The commissioners shall schedule a public hearing on such appropriation to be held within 30 days of the mailing or delivery of said statement. Notice of the date of said hearing, and the date of the convention vote on the proposed appropriation require a vote of the county convention.

(Continued)

MERRIMACK COUNTY REPORT

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Notes to Financial Statements
December 31, 1985
(Continued)

11. The County budget was for \$13,836,523 appropriations (all funds).
Encumbrances are not re-voted on in the new year but are carried forward to next year's budget.

D. Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation in the General Fund is employed as an extension of formal budgetary integration. Encumbrances outstanding at year end are reported as reservations of fund balances since they do not constitute expenditures or liabilities. The encumbrance in the General Fund is for the following:

Consultant fees	
Correctional facility	<u>\$ 21,724</u>

E. Temporary Investments

Temporary investments consist of certificates of deposits. They are recorded at cost which approximates market value.

F. Inventories

Only the Enterprise Fund (Merrimack County Nursing Home), records inventories. The nursing home records inventories (food and supplies) at lower of cost or market on a first-in, first-out basis.

G. Prepaid Expenses

Prepaid expenses of the Enterprise Fund (Merrimack County Nursing Home) represent prepayments of subsequent year's expenses. They will be written off as actual expenses when they are incurred during 1986.

(Continued)

MERRIMACK COUNTY REPORT

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Notes to Financial Statements
December 31, 1985
(Continued)

H. Fixed Assets

The Enterprise Fund (Merrimack County Nursing Home) buildings and equipment have been recorded at cost. Depreciation has been computed on the above buildings and equipment using the straight-line method based on the following estimated useful lives:

New County Home Building	25-40 Years
Building Improvements - Other	15-30 Years
New and Pre-Existing Nursing Home Equipment	3-20 Years

Depreciation on fixed assets acquired by grants, entitlements, and shared revenues externally restricted for capital acquisitions and construction are closed to retained earnings.

I. Accrued Expenses

Accrued expenses of the Enterprise Fund (Merrimack County Nursing Home) are comprised of the following:

Accrued payroll	\$ 114,123
Accrued interest	77,403
Accrued employee compensation - (holiday & vacation leave)	260,255
<u>Total Accrued Expenses</u>	<u>451,781</u>

J. Compensated Absences

The county does not provide for a liability for compensated absences (unpaid accumulated vacation and holidays) in the General Long Term Debt group of accounts as required by general accepted accounting principles. No estimate has been made of this amount but management is of the opinion that the amount will be immaterial to the financial statements.

As required by generally accepted accounting principles the enterprise fund accrues accumulated compensated absences in the period the expense is incurred.

(Continued)

--- MERRIMACK COUNTY REPORT ---

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Notes to Financial Statements
December 31, 1985
(Continued)

J. Compensated Absence (continued)

Vacation Leave - Employees earn between one half hour per eight hours worked to one and a quarter days vacation at the completion of each month's service. At least one week of vacation leave must be used within one year of accrual. Upon termination, employees receive payment for any remaining vacation leave which has been accrued.

Sick Leave - Employees earn between one half hour per eight hours worked to one and one half days at the completion of each month, depending upon the employees' classification. Employees may accumulate a maximum of 90 days sick leave. Sick leave is not vested and it is not the policy of the County to pay accrued sick leave to employees upon termination. Sick leave is only recognized in the year it is paid.

K. Revenues

Property tax revenue and other major County revenue sources are susceptible to accrual under the modified accrual basis of accounting.

Property tax revenues are collected by the towns and cities in the county district and are turned over to the county on an annual basis.

L. Total Columns on Combined Statements

Total columns on the Combined Statements are captioned Memorandum Only to indicate that they are presented only to facilitate analysis. Data in these columns do not present financial position, results of operations, or changes in financial position in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation. Interfund eliminations have not been made in the aggregation of this date.

2. DUE FROM OTHER GOVERNMENTS

The amount due from other governments in the Special Revenue Fund - Federal Revenue Sharing - is for the fourth quarter 1985 entitlement in the amount of \$64,483 received in 1986.

(Continued)

MERRIMACK COUNTY REPORT

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Notes To Financial Statements
December 31, 1985
 (Continued)

3. CHANGES IN GENERAL FIXED ASSETS

The changes in General Fixed Assets are as follows:

<u>Cost or Estimated Value</u>	<u>Beginning of Year</u>	<u>Additions</u>	<u>Deductions</u>	<u>End of Year</u>
Buildings and Land:				
General government	3,146,908	-	-	3,146,908
House of Corrections	3,522,422	20,133	-	3,542,555
Farm	139,604	-	-	139,604
Equipment:				
General government	327,137	39,957	4,541	362,553
House of Corrections	9,311	8,775	-	18,086
Farm	126,707	323	-	127,030
Construction in Progress:				
Cooperative Extension				
Renovations/Alternative				
Energy	56,040	134	-	56,174
Boat landing	-	7,000	-	7,000
<u>Total Cost or Estimated</u>				
<u>Cost</u>	<u>\$7,328,129</u>	<u>\$ 76,322</u>	<u>\$ 4,541</u>	<u>\$ 7,399,910</u>
<u>Investments in General Fixed</u>				
<u>Assets Derived From:</u>				
General obligation bonds	\$4,768,412	-	-	4,768,412
Current revenue	2,461,317	76,322	4,541	2,533,098
Federal Revenue Sharing	98,400	-	-	98,400
<u>Total Investment in</u>				
<u>General Fixed Assets</u>	<u>\$7,328,129</u>	<u>\$ 76,322</u>	<u>\$ 4,541</u>	<u>\$ 7,399,910</u>

(Continued)

MERRIMACK COUNTY REPORT

COUNTY OF MERRIMACK, NEW HAMPSHIRE Notes to Financial Statements December 31, 1985 (Continued)

The major classes of Enterprise Fund depreciable assets as at December 31, 1985 are summarized as follows:

	Cost	Accumulated Depreciation	Net Depreciated Value
Land	\$ 20,000	-	20,000
Buildings and improvements	7,309,932	1,817,486	5,492,446
Equipment	804,874	474,055	330,819
Totals	<u>\$ 8,134,806</u>	<u>\$ 2,291,541</u>	<u>\$ 5,843,265</u>

4. CHANGES IN LONG-TERM DEBT

The following is a summary of bond transactions for the County of Merrimack for the year ended December 31, 1985:

	Balance Beginning of Year	General Obligation Notes and Bonds Issued	General Obligation Notes and Bonds Retired	Balance End of Year
<u>General Obligation Bonds</u>				
<u>Payable</u>				
Public Improvement Bonds:				
Court House Additions	\$ 300,000	-	60,000	240,000
Cooperative Extension Renovations/Alternative Energy	395,000	-	55,000	340,000
Administration Building	450,000	-	50,000	400,000
Corrections Facility	2,900,000	-	225,000	2,675,000
Total General Fund	<u>4,045,000</u>	<u>-</u>	<u>390,000</u>	<u>3,655,000</u>
Public Improvement Bonds:				
Nursing Home	50,000	-	25,000	25,000
Two Hundred Bed Addition	3,025,000	-	275,000	2,750,000
Two Hundred Bed Supplemental	180,000	-	60,000	120,000
Total Enterprise Fund	-	-	-	-
Total General Obligation	<u>3,255,000</u>	<u>-</u>	<u>360,000</u>	<u>2,895,000</u>
Bonds	<u>\$7,300,000</u>	<u>\$ -</u>	<u>\$ 750,000</u>	<u>\$ 6,550,000</u>

(Continued)

MERRIMACK COUNTY REPORT

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Notes to Financial Statements
December 31, 1985
 (Continued)

Bonds payable at December 31, 1985 are comprised of the following individual issues:

General Obligation Bonds

\$625,000 - 1979 Court House Additions serial bonds due in annual installments of \$65,000 to \$60,000 through September 1, 1989; interest at 5.70%	\$ 240,000
\$1,000,000 - 1973 Administration Building serial bonds due in annual installments of \$50,000 through October 1, 1993; interest at 4.90%	400,000
\$570,000 - 1966 Nursing Home serial bonds due in annual installments of \$30,000 to \$25,000 through June 1, 1986; interest at 3.75%	25,000
\$5,500,000 - 1971 Nursing Home Two Hundred Bed Addition due in annual installments of \$275,000 through July 1, 1995; interest at 6.00%	2,750,000
\$610,000 - 1977 Nursing Home Two Hundred Bed Supplemental due in annual installments of \$130,000 to \$60,000 through September 1, 1987; interest at 4.25%	120,000
\$3,350,000 - 1982 Corrections Facility serial bonds due in annual installments of \$200,000 to \$250,000 through October 1, 1997; interest from 9.25% to 9.30%	2,675,000
\$450,000 - 1983 Cooperative Extension Renovations/Alternative Energy bonds due in annual installments of \$55,000 to \$65,000 through July 15, 1993; interest from 5.7% to 8.7%	340,000
<u>Total General Obligation Bonds</u>	<u>\$ 6,550,000</u>

Interest expense for 1985 was \$318,878 and \$474,965 for the Enterprise Fund and General Fund respectively.

The debt service requirements of both the General Fund and the Enterprise Fund (Merrimack County Nursing Home) at December 31, 1985 is as follows:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
1986	\$ 750,000	478,629	1,228,629
1987	725,000	428,743	1,153,743
1988	665,000	379,050	1,044,050
1989	665,000	331,632	996,632
1990	610,000	283,940	893,940
Subtotal	3,415,000	1,901,994	5,316,994
1991-1998	3,135,000	836,933	3,971,933
Total	<u>\$6,550,000</u>	<u>\$2,738,927</u>	<u>\$ 9,288,927</u>

(Continued)

MERRIMACK COUNTY REPORT

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Notes to Financial Statements
December 31, 1985
(Continued)

5. PENSION FUND

The county of Merrimack, New Hampshire participates in two pension plans.

The county is a member of the New Hampshire Retirement system. The retirement system is a defined benefit, contributory retirement plan covering substantially all employees of the county and permanent policemen. Retirement allowances are paid by county funding and employee contributions, based on age and entry level. Employee contributions constitute an annuity savings fund from which a portion of the retirement allowances are paid. Employees contribute a fixed percentage of annual compensation. The rates vary by group of employees and are as follows:

Regular county employees	4.6%
Permanent policemen	9.3%

The county is also a member of the New Hampshire Policeman's Retirement System. The New Hampshire Policeman Retirement System is a defined benefit, contributory retirement plan covering all permanent policemen in the county of Merrimack, New Hampshire who are not members of the New Hampshire Retirement System.

The value of vested benefits of the employees has not been determined. Pension expense for the year ended December 31, 1985 totaled \$100,317.

6. INTERFUND RECEIVABLE AND PAYABLE

Interfund receivable and payable balances at December 31, 1985 were:

	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General Fund	\$ 1,115,426	38,796
Special Revenue Fund		
Federal Revenue Sharing	-	62,000
Capital Projects		
Court House Renovations	11,414	-
Corrections Facility	27,382	-
Cooperative Extension Renovations/Alternative Energy	-	4,492
Enterprise Fund		
Merrimack County Nursing Home	-	1,048,934
<u>Total</u>	<u>\$ 1,154,222</u>	<u>\$1,154,222</u>

(Continued)

MERRIMACK COUNTY REPORT

COUNTY OF MERRIMACK, NEW HAMPSHIRE
Notes to Financial Statements
December 31, 1985
(Continued)

7. CONTINGENT LIABILITIES

The county participates in a number of federally assisted grant programs, principal of which are the Federal Revenue Sharing and Department of Health and Human Services, Medicaid (Title XIX). These programs are subject to program compliance audits by the grantors or their representatives. The audits of these programs for or including the year ended December 31, 1985 have not yet been conducted. Accordingly, the County's compliance with applicable grant requirements will be established at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time although the County expects such amounts, if any, to be immaterial.

8. LITIGATION

The county is a defendant in a pending civil case. In the opinion of the County Attorney, the outcome of this case appears favorable.

9. SUBSEQUENT EVENT

In January 1986, the County issued Tax Anticipation notes of \$6,200,000 at a rate of 5.95% due at the end of 1986.



Commissioner Peter J. Spaulding, County Attorney Michael Th. Johnson, Sheriff Dana W. Smith, Register of Deeds Kathi L. Guay, Treasurer Charles T. Carroll, Commissioner Kenneth L. McDonnell, Register of Probate Patricia A. Fraser and Commissioner William T. Andrews being sworn in at The Merrimack County Courthouse.



Commissioners Spaulding and McDonnell presenting a county chair to retiring Sr. Social Worker Mary Osgood for 49 years of service to Merrimack County.



County Delegation members George West, James Pannell, Avis Nichols, Mary Holmes, and Eugene Daniells.



Nursing Home volunteer Margaret Chandler presenting Nursing Home Administrator Howard Teaf with the key to the newly renovated Rainbow Connection bus for the use of Nursing Home residents.



Commissioner Andrews presenting a certificate of appreciation to Irene Noyes, Food Service Supervisor for her help in preparing food for a special meeting of County Commissioners. Not pictured, but also receiving certificates were Barbara Smith, Food Service Director, and staff members Brent Tucker and Douglas Jones.



Nursing Home Administrator Howard Teaf leading the 1985 Circus Day Parade.



Members of the Merrimack County Nursing Home Dietary Department at Circus Day.



Merrimack County Nursing Home staff during the 1985 Circus Day festivities.



MERRIMACK COUNTY DELEGATION

PUBLIC HEARING

March 28, 1985

Chairman William F. Kidder called the hearing to order at 7:00 p.m. and read the public notice of same.

Acting Clerk Lewis called the roll, and the following Representatives were present: Kidder, Boucher, Bibbo, Phelps, Bardsley, Millard, Bowes, Johnson, Lewis, Shepard, Stio, Anderson, Rehlander, Savaria, Riley, Whittemore, Gilbreth, Daniell, Holmes, Jelley, Wallner, Smith, Barberia, Cate, Hager and West. (The following arrived subsequent to the call of the roll: Representatives Fraser, Roberts, Pantzer and Gross.)

A public hearing was held on the attached budget resolution. No testimony was offered to change the resolution in any way. However, Tom Avellone gave a presentation of current problems involving children and youth, and briefly described upcoming legislation to deal with some of them.

Following the public hearing the delegation met in Executive Session. Commissioner Spaulding explained the Budget Resolution. The amount involved for FY 85 is a total of \$14 million of which about \$5.77 million is to be raised by taxes. This represents approximately a \$200,000 decrease over last year.

In response to questions Commissioner Spaulding gave a more detailed explanation of the proposed pay raise, the profitability or lack thereof of the county farm, the additional accountant position and retirement provisions.

Rep. Kidder commenced to go through the budget line by line, offering an opportunity for questions, comments or motions. With regard to Corrections, Rep. Boucher suggested some sort of users fee for communities that use the facility. Mr. Tenney also referred to the pressure - so far resisted - to take juveniles.

On motion of Rep. Cate, Seconded Rep. Boucher, the budget resolution was adopted on a roll call vote of 28 to 1.

On a roll call vote of 27 to 0, the delegation adopted the Revenue Sharing Resolution as moved by Rep. Whittemore and seconded by Rep. Cate.

MERRIMACK COUNTY REPORT

The Chairman recognized County Treasurer Charles Carroll who reported that there was \$4700 in the Edna McKenna Trust Fund. Proceeds will be used to purchase a bus, complete with a lift for wheelchairs, to be used for nursing home patients.

The Chairman recognized Rep. Daniell who said this was the most harmonious county budget he had worked on in twenty years. The entire delegation gave a round of applause for the Commissioners and their staff.

Rep. Cate moved that a committee be created to study the parking problem around the county complex. Seconded by Rep. Stio, it was so voted.

On motion of Rep. Whittemore seconded by Rep. Cate, the delegation adjourned.

Mary Ann Lewis
Acting Clerk

MERRIMACK COUNTY BUDGET RESOLUTION 1985

- I. Be it resolved by the Merrimack County Convention duly convened that the sums hereinafter detailed in this resolution are hereby appropriated to be paid out of the Treasury of the County for the purposes specified for the fiscal year ending December 31, 1985.

1. Delegation	\$	10,000
Total		10,000
2. Administration/Treasurer		
Personnel	\$	150,123
Operating Expenses		75,700
Other		
Dental Insurance		7,000
Health Insurance		72,000
Retirement		45,000
Social Security		47,000
Insurance - W/C		12,000
Consultant Fees		20,000
Total	\$	428,823
3. Maintenance Department - Courthouse		
Personnel	\$	47,490
Operating Expenses		53,350
Other		
Electricity		42,000
Fuel		24,000
Total	\$	166,840
4. Register of Deeds		
Personnel	\$	102,150
Operating Expenses		62,130
Total	\$	164,280
5. Register of Probate		
Fees	\$	10,000
Total	\$	10,000

MERRIMACK COUNTY REPORT

6. County Attorney	
Personnel	\$ 91,000
Operating Expenses	<u>16,300</u>
Total	\$ 107,300
7. Welfare Department	
Personnel	\$ 88,022
Operating Expenses	9,250
Other:	
Welfare Direct Aid	225,000
Old Age Assistance	55,500
APTD	420,900
Nursing Home Care - State	1,422,000
Nursing Home Care - County	65,450
Care & Board of Children	384,100
Soldiers Aid	<u>25,000</u>
Total	\$ 2,695,222
8. Sheriff's Department	
Personnel	\$ 256,997
Operating Expenses	38,585
Other:	
Fees to State Officials	5,000
Extraditions	5,000
Auto Maintenance	11,000
Insurance	5,000
Insurance-W/C	10,000
Dispatch	<u>23,218</u>
Total	\$ 354,800
9. Dispatch System	
Personnel	\$ 71,810
Other:	
Dental Insurance	228
Health Insurance	3,739
Social Security	4,584
Retirement	1,185
Communications	6,000
New Equipment	<u>11,500</u>
Total	\$ 99,046

MERRIMACK COUNTY REPORT

10. Corrections Department		
Personnel	\$	553,206
Operating Expenses		137,496
Other:		
Dental Insurance		4,500
Health Insurance		40,000
Social Security		40,000
Retirement		15,000
Workers' Compensation		25,000
Meals and Board for Inmates		162,000
Electricity		32,600
Fuel		25,000
Salary Increase		20,000
Total	\$	<u>1,054,802</u>
11. Medical Referee	\$	25,000
12. Superior Court	\$	291,528
13. Nursing Home		
a. Administration		
Personnel	\$	167,631
Operating Expenses		88,918
Other:		
Health Insurance		403,007
Dental Insurance		34,362
Retirement		103,029
Social Security		277,005
Insurance - W/C		115,000
Total	\$	<u>1,188,952</u>
b. Purchasing		
Personnel	\$	55,970
Operating Expenses		9,114
Total	\$	<u>65,084</u>
c. Dietary		
Personnel	\$	344,701
Operating Expenses		74,076
Other:		
Food		538,000
Total	\$	<u>956,777</u>

MERRIMACK COUNTY REPORT

d. Nursing Services	
Personnel	\$ 2,192,022
Operating Expenses	<u>45,250</u>
Total	\$ 2,237,272
e. Plant Operations	
Personnel	\$ 245,894
Operating Expenses	67,010
Other:	
Special Projects	7,000
Electricity	120,000
Fuel	<u>172,000</u>
Total	\$ 611,904
f. Waste Treatment	
Operating Expenses	<u>\$ 12,000</u>
Total	\$ 12,000
g. Laundry	
Personnel	\$ 153,207
Operating Expenses	<u>49,633</u>
Total	\$ 202,840
h. Housekeeping	
Personnel	\$ 285,491
Operating Expenses	<u>30,500</u>
Total	\$ 315,991
i. Physicians	
Personnel	\$ 28,231
Operating Expenses	8,500
Other:	
Contract Pharmacist/Physician	87,550
Purchased Drugs	<u>100,000</u>
Total	\$ 224,281
j. Rehabilitation/Recreation	
Personnel	\$ 194,062
Operating Expenses	11,458
Other:	
Occupational Therapy Consultant	12,000

MERRIMACK COUNTY REPORT

Service to Residents		10,000
Total	\$	227,520
 Total Nursing Home	 \$	 6,042,621
 14. Farm		
Personnel	\$	55,640
Operating Expenses		21,200
Other:		
Dental Insurance		300
Health Insurance		7,000
Social Security		4,200
Retirement		1,600
Workers' Compensation		3,500
Feed		36,000
Taxes		8,000
New Equipment		9,000
Insurance		3,500
Gas/Oil		5,500
Seed/Fertilizer/Spray		8,000
Stock Purchases		2,000
Total	\$	165,440
 15. Cooperative Extension	 \$	 166,685
 16. Grants		
N.H. Mediation	\$	5,000
Community Services Council		5,500
Central NH Community Mental Health		80,000
CAP: Meals on Wheels/Rural Transportation/ Senior Companion Program		48,767
Visiting Nurses Association		49,613
Retired Senior Volunteer Program		15,000
Merrimack County Conservation District		16,146
Total	\$	220,026
 17. Residential Properties	 \$	 10,400
 18. Contingency	 \$	 50,000
 19. Unemployment Insurance	 \$	 10,000

MERRIMACK COUNTY REPORT

20. Debt Service	\$ 1,558,710
21. Salary Increase	\$ 205,000
Total Appropriation	\$ 13,836,523

- II. Be it further resolved that the salaries for the following positions be established as indicated effective July 1, 1985.

Chairman, Board of Commissioners	\$ 6,300
Commissioners	5,700
Treasurer	5,700
County Attorney	28,500
Sheriff	28,500
Register of Deeds	22,500

- III. Be it further resolved that the sums hereinafter detailed are hereby adopted as estimates from the sources indicated:

1. Register of Deeds	\$ 280,000
Sheriff	
Writ Fees	125,000
Dispatch System	99,046
Welfare	25,000
Revenue Sharing	210,000
Corrections-Miscellaneous	60,000
Residential Properties	18,000
Interest	300,000
County Attorney	1,000
Workers' Compensation Credit	70,000
Total	\$ 1,188,046
2. County Farm	
Sale of Milk	\$ 90,000
Sale of Livestock	2,000
Sale of Produce	1,000
Sale of Food to Home	30,000
Miscellaneous	2,000
Total	\$ 125,000

MERRIMACK COUNTY REPORT

3. Nursing Home and Hospital	
Patient Income	\$ 5,972,495
Miscellaneous	<u>225,696</u>
Total	\$ 6,198,191
4. Prior Year Surplus	\$ <u>550,000</u>
Total Revenue	\$ 8,061,237

- IV. Be it further resolved that, the total appropriation being in excess of the total estimated revenues in the amount of \$5,775,286 the Treasurer shall issue his warrant to the several towns and cities in the County for this amount pursuant to RSA 29:11.
- V. Be it further resolved that pursuant to the authority granted to County Conventions by RSA 24:14 that the County Commissioners be required to obtain written authority from the Executive Committee before transferring any appropriation or part thereof under the provisions of RSA 25:15.
- VI. This resolution shall take effect upon passage.

MERRIMACK COUNTY DEPARTMENT OF CORRECTIONS

The Department of Corrections continues to experience an increase in population in both the sentenced and pre-trial areas. The house of correction, which houses the sentenced inmates, had a population in 1985 of 441 inmates as opposed to 311 inmates sentenced in 1984. This is 130 more inmates, a 29.5% increase. The jail section had a population in 1985 of 664 inmates, awaiting trial, as opposed to 611 in 1984. This is 53 inmates more, an 8% increase. We also held 320 unarraigned prisoners as a service to local law enforcement agencies in 1985. This is an increase of 9 prisoners or a 3% increase over 1984. The unarraigned prisoners are those people who have not yet been to court for arraignment on their various charges. While this is a very worthwhile service to the local law enforcement agencies it does put a strain on staff and space at the correctional facility.

We are continuing our contracts with the Federal Government for holding some Federal Prisoners, men and women, as well as continuing a contract with Rockingham County for their female prisoners. We do not have enough female prisoners from Merrimack County to fill the women's section so space is available. The income from holding Federal and other counties prisoners as well as for board and room charged to work release participants was \$99,363.00.

The Department of Corrections programs continue to be successful. The Education Program is a popular program, with the inmates, and a program in which we encourage participation. In 1985, 298 people participated in this program. This was up 165 people from 1984 in which 133 people participated, a 124% increase. Fifteen inmates earned their General Education Diploma (High School Equivalency) during the year.

The Alcoholics Anonymous program is a well attended program and in 1985, 270 inmates attended this program as compared to 124 inmates in 1984, a 117% increase.

The Vocational Rehabilitation program again provided invaluable services to inmates. Their services resulted in job placement and new learning skills for many inmates. This program will be vastly improved in 1986 by having a representative of Vocational Rehabilitation come to the facility one day a week thus avoiding transporting eligible inmates to and from Concord.

MERRIMACK COUNTY REPORT

The non-denominational religious services were well attended in 1985 with 326 inmates attending throughout the year. In 1984 only 71 attended. While we realize the population has increased we also see more inmates interested in the available programs and religious services and Bible Study have increased greatly.

The work release program continues to be a worthwhile program with 98 inmates in this program in 1985 compared to 57 in 1984. Inmates on work release are charged board and room so several hundred dollars was collected for board and room to be turned over to the County Treasurer; as well as money going to various courts for fines, restitution and child support.

Many inmates continued to work at the Nursing Home and on the Farm, thus providing hundreds of hours of labor to the County Home and Farm. We also had 18 inmates at various times working on the highway litter pickup program.

As predicted in the 1984 report our census has increased dramatically, partly due to serious efforts to get crime off the streets and partly due to the mandatory 7 day sentence for persons convicted of driving while intoxicated, second offense. We housed 132 inmates for this crime alone. We also had, as part of our population, 116 people held for other driving while intoxicated charges for a total of 248 charged with multiple DWI charges.

Mental Health counseling services are provided on a one day a week basis (and as needed for emergencies) by Central New Hampshire Community Mental Health Services, Inc., under a contract that is reviewed annually. Presently Rexford Burnette, PhD. (in clinical psychology) is designated as the primary clinician seeing inmates at the correctional facility. On the average day, he typically sees approximately 6-8 inmates, about half at the request of either the County Physician or the Correctional Officers, and half at the direct request of inmates. In 1985, approximately 261 inmates were seen in individual counseling. This figure includes "follow-up" sessions with the same inmate.

In addition to the 4½-5 hours weekly provided in direct counseling, roughly one hour weekly is spent in consultation with the staff about inmates and one hour in writing progress reports and consult responses to the physician. On a periodic basis, relevant training is provided to the Correctional Officers; in the last quarter of 1985 formal training accounted for approximately 7 hours.

Inmates are seen for anxiety, depression, psychotic decompensation,

MERRIMACK COUNTY REPORT

suicidal ideation or threats, difficulties dealing with incarceration and recent problems with drug and alcohol dependence.

This is an extremely important program in the correctional facility and has undoubtedly defused many tense situations.

It appears that as new laws are mandated and existing ones strongly enforced that Merrimack County will experience an increase in its corrections population in 1986 over the 1985 figures.

In closing I wish to thank the County Commissioners, Rodney Tenney, County Administrator, Howard Teaf 3rd, Nursing Home Administrator and his staff for their continued assistance and support and last but not least, to my entire staff for their continued support and dedication in caring for the inmate population remanded to our care and custody.

William R. Potter
Administrator

ADMISSIONS 1985

	<u>Total Admissions</u>	<u>Jail</u>	<u>H of C</u>	<u>24 Hour Holds</u>
January	109	67	42	32
February	69	32	37	13
March	104	68	36	34
April	92	53	39	23
May	82	47	35	23
June	115	74	41	38
July	116	60	56	27
August	75	44	31	20
September	86	62	24	31
October	98	66	32	32
November	79	49	30	22
December	84	46	38	25
Totals	1109	668	441	320

MERRIMACK COUNTY REPORT

MERRIMACK COUNTY SHERIFF'S DEPARTMENT

STATISTICS - 1985

REVENUE RECEIVED as of December 31, 1985

Civil Process Services/#8,567 . . . \$	135,781.67
Superior Court/Deputy Services. .	9,923.90
Superior Court/Extradition	
Expense	722.94
Other/Misc.	19.77
Total amount received and forwarded to the Merrimack County Treasurer.	146,448.28

SERVICES PERFORMED/UNPAID as of December 31, 1985

Civil Process \$	9,427.05
Superior Court/Deputy Services. .	4,448.00
Total amount Outstanding . . . \$	13,875.05

Services Performed for the Merrimack County Attorney

NO COMPENSATION FOR SAME \$	1,969.50
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ACTUAL AMOUNT (Less County Attorney)

REVENUE \$	160,323.33
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CATEGORY OF SERVICE

Prisoner Transports	2,516
Civil Process Serviced.	8,567
Capias/Warrants Received.	714
Capias/Warrants Arrests	398
Criminal Arrests.	68
DWI Arrests.	5
Other Motor Vehicle Arrests	16
Jail Investigations.	31
Other Criminal Investigations	61
General Assists	67
Intelligence Reports	28
Value of Stolen Property Recovered. \$	18,289
Value of Drugs Seized \$	2,589

REPORT OF THE COUNTY ATTORNEY

The office of the Merrimack County Attorney is presently staffed by three attorneys, two administrative secretaries and a part-time file clerk.

The responsibilities of this office include the criminal prosecution of all felony cases filed in the County and all misdemeanor and violation appeals from District Courts to the Merrimack County Superior Court; representation of the State in the various District Courts throughout the county upon request by local law enforcement departments; and training and support for local law enforcement officers and the State Police.

As a result of Merrimack County being the location of the State capitol, the office of the County Attorney is responsible for some additional areas of service. Since the New Hampshire State Prison and State Hospital are in Concord, the office prosecutes all criminal cases arising out of these institutions and provides training for their personnel at Police Standards and Training. The office also represents the State in hundreds of Habitual Offender Civil Petitions each year, many of which are out-of-state and are thus the responsibility of this office.

In addition to Habitual Offender Civil Petitions, the office represents the State, the County and individual petitioners in numerous civil actions filed in Superior Court, Federal Court and County Probate Court. Each year the office handles hundreds of Uniform Reciprocal Support Enforcement Act cases filed to obtain child support for children both within this State and in other States participating in the system. In general terms, the office provides legal representation and advice to Merrimack County officials when they are acting in their official capacities, and to others where provided by statute.

The County Attorney's Office is slowly developing as a modern full time and professional law office in an effort to provide the County with services its citizens require and demand. With the assistance of the Commissioners, the County Administrator and his staff, we now have adequate office space and phone system. In an effort to accommodate for growth in the County as well as to respond to the new awareness of certain types of community problems, the office plans to add a victim/witness assistant to its staff. Additionally, the major law enforcement agencies in the county have, on a trial basis, assigned liason officers to the County Attorney's office to assist in the review and preparation of cases pending prosecution. Though these programs are still developing, they hold great promise for improving the efficiency and professionalism of the office of the County Attorney in Merrimack County.

MERRIMACK COUNTY REPORT

My thanks to all the citizens of the County for their patience and support, but especially to those who have come to this office in need of help as the victims of crime. It is for them especially that this office exists.

Michael Th. Johnson
Merrimack County Attorney

MERRIMACK COUNTY NURSING HOME

For the first time since 1981 when the Nursing Home reached its present bed capacity of 312, we have experienced a decline in average daily census and thus in patient days for the year 1985. The accompanying table shows a 1985 decrease of 3,045 patient days and seven patients per day compared with 1984 results. This reduction in one of the commonly used indicators of operational activity resulted from a six month period of abnormally low census, beginning in January, 1985. The reasons for this census effect are not entirely clear, but the opening of a new 80 bed nursing home in Franklin, which replaced an obsolete 50 bed facility, no doubt contributed to our occupancy problem. Whatever the reasons, July saw the resumption of our typical census pattern and by December our census was back up to 291 billable residents, only one resident per day less than our budget target of 292.

In an apparent paradox, all of the other traditional operational indicators increased during 1985, in spite of the lower average daily census for the year. Except in the case of Physical Therapy treatments, this paradox can be explained by the markedly higher inmate population at the Department of Corrections, for whom the Nursing Home provides laundry and dietary services. The 16% increase in Physical Therapy treatments over the 1984 level reflects our continuing emphasis on restorative care and self-sufficiency among our residents.

Once again as in the 1984 Annual Report, it is interesting to note that our reimbursable cost per Medicaid patient day has increased by a factor which is far less than the cumulative inflation rate since 1981. The difference of \$4.73 in reimbursable cost between 1981 and 1985 represents a 9.2% increase during a period when no less than 30% inflation occurred, nationwide.

In a particularly noteworthy action, the Board of Commissioners modified the traditional admissions policy of the Nursing home, so that limited numbers of self-pay, so-called "private" residents will now be considered for admission. The liberalization of admission policy occurred partly in response to consistent pressure from Merrimack County residents who, while not qualifying for Medicaid eligibility, nevertheless wished to become residents of MCNH, which is widely regarded as one of the finest institutions of its type in the State. Admission of self-pay residents is conditional upon certain maximum census levels, so that the County's primary mission of serving its indigent residents can continue to be honored. The first self-pay resident was admitted in July; on December 31, 1985, there were 15 such residents at the Nursing Home.

MERRIMACK COUNTY REPORT

	1981*	1982	1983	1984	1985
Admissions	84	59	79	87	94
Patient Days	98,810	106,281	106,482	107,263	104,218
Average Daily Census	271	291	292	293	286
Occupancy	94.6%	93.3%	93.6%	93.9%	91.6%
Dietary (meals)	392,991	410,374	419,837	454,482	469,147
Laundry (lbs.)	1,003,252	1,055,449	1,048,585	1,120,765	1,124,134
Physical Therapy	18,232	17,256	17,583	22,520	26,056
Medicaid Reimbursement/patient day ... \$	51.22	\$ 51.45	\$ 53.83	\$ 53.33	\$ 55.95

*34 bed wing opened October, 1984

MERRIMACK COUNTY REPORT

Several events of special interest occurred during 1985:

- The purchase and renovation of a government surplus bus for use by our residents. Generous contributions by the MCNH Auxiliary, the MCNH Volunteers, the Edna McKenna Trust Fund, the Franklin Knights of Columbus and others paid for this extremely useful and much appreciated vehicle.
- The implementation of a County-wide revised Position Classification System, which resulted in improved salary ranges for most Nursing Home employees.
- Computerization of most of the business functions unique to the Nursing Home, utilizing a popular make personal computer.
- Addition of one professional position, that of Corrections Nurse-second shift. This new position, which brings to two our complement of nurses whose main duties are at the House of Correction, was necessitated by the increasing inmate census.
- Another attempt by the American Federation of State, County and Municipal Employees to organize our non-supervisory employees. An election in December again, as last year, resulted in a union defeat but this time by a margin so narrow (100 to 97) that the County can hardly be said to have won a victory. The Board of Commissioners and Administrator continue to believe that union membership for County employees is an expense which primarily benefits the union, not our employees.
- An affiliation with the New Hampshire Technical Institute associate degree nursing program was initiated in 1985. This affiliation will provide a six week clinical experience in geriatric nursing as part of the Technical Institute's two-year professional nursing curriculum.

1985 has been a year of contrasts at the Nursing Home, including some mildly disturbing events but mostly it was a year of improvement and satisfaction with our accomplishments. We acknowledge the indispensable contributions of our skilled, loyal employees, and the cooperation and encouragement of the Board of Commissioners, County Administrator, and other County department heads.

Howard M. Teaf, 3rd
Administrator

MERRIMACK COUNTY NURSING HOME

CHAPLAIN'S REPORT FOR 1985

County Home residents continued to enjoy the generous services of visiting pastors during the year. Clergy from Franklin, Hill, Northfield, Loudon, Boscawen, Chichester, Concord and Hooksett conducted services in the chapel and, for special programs, in the Activities Room.

We were very grateful to members of the United Methodist Church in Concord who presented quality programs including sacred music sung by their full choir and the Young People's Sacred Dance Group with their beautiful costumes and appropriate Bible passages synchronized to each ballet movement. Their pastor, the Rev. James Batten, conducted a service during the summer and with Mrs. Batten spoke to each of the residents attending the meeting.

The Salvation Army Band, Captain and Mrs. Kirk with a well-rehearsed youth group presenting Easter and Christmas programs, and a number of helpers to give out presents to all the residents, continued what has become almost a tradition in recent years. During Advent, Marjorie Emery and the Boscawen Congregational Church gave a fine rendition of their Christmas Cantata and the Boy Scout Cub Pack of the Immaculate Heart of Mary Catholic Church in Concord sang and led the residents in a program of Christmas songs. On Christmas Day the Concord Seventh Day Adventists went from floor to floor singing Christmas songs.

The residents too deserve special mention. Several helped the Chaplain in various ways, bringing other residents in wheelchairs to attend services, handing out hymnals, moving tables and setting up chairs for the special programs, and visiting those confined to their rooms and unable to attend chapel. Our grateful recognition goes also to nurses, aides, and other employees who helped bring residents to services.

Rev. Elwell from Franklin conducted Bible studies for all who wished to attend on Wednesday afternoons and Pastor Richard Boynton offered Holy Communion bi-monthly and held services Sunday evenings in the House of Corrections. The Activities Department cooperated in arranging for the use of their facilities and encouraging residents to attend services during the week.

MERRIMACK COUNTY REPORT

MERRIMACK COUNTY NURSING HOME AUXILIARY

The Auxiliary still has 30 women and 2 men as members. As well as visiting the residents on Wednesdays and getting the various groups to put on the entertainment for the monthly birthday parties, we did the following things for the home this year:

1. We provided bouquets of daffodils for Spring Day.
2. We gave the Home \$1,000, as one third of the cost, for a wheelchair lift for the bus that takes residents for rides and outings.
3. We bought small stuffed lambs with pink or blue ribbons on their necks to be put in the Christmas stocking of each resident.
4. We helped make the Christmas stockings that the lambs went into.
5. In December we held our annual Christmas Store for the residents.
6. We gave 447 bouquets of cultivated and wild flowers to residents.

Our Auxiliary members have given approximately 1652 hours of our time to the Home this year.

President
Carol J. Hanson

PURCHASING DEPARTMENT

Accomplishments that have taken place this year have enabled the Purchasing Department to experience the good feelings that one receives when goals and objectives are reached and/or surpassed. We look forward to repeating this pattern of work ethic in 1986.

Implementation of new or revised purchasing techniques, improved methods of inventory control and standardization continue to bring forth results we can all be proud of. Our relationship with organizations involved in group purchasing reaps additional benefits for Merrimack County.

We are continuously sensitive to the needs of the County and strive wherever possible to meet these needs as cost effectively as possible.

I wish to thank Rodney Tenney, County Administrator and the County Commissioners for their continued support.

William L. Hein
Purchasing Agent

WELFARE DEPARTMENT

The most significant event of 1985 occurred in the General Court where legislation was enacted which will alter the administration of, and liability for, welfare programs involving the county. Commencing January 1, 1986, county government will no longer operate general assistance programs which provide for basic necessities, a function previously shared between the county and cities or towns. In exchange, the county will become responsible for 100% of the local funding of state administered categorical assistance programs to help the aged, disabled, and infirm. The final change is in the area of juvenile liability which was previously the shared responsibility of the county, city or town and will now become the charge of the state and county on a 75 - 25% basis for all court-ordered juvenile expenses.

As we began 1985 we hoped that welfare costs would begin to stabilize, or even decline in the area of general assistance. Despite a low unemployment rate and a continued upsurge in the economy this was not to be. In fact, the nationally reported low unemployment rate in New Hampshire contributed to an influx of new residents lured here by the promise of employment, which in turn led to increased welfare spending as people required temporary immediate assistance. An overall lack of affordable housing in and around the Concord area, home to more than 60% of our clientele, further increased spending to supplement those on fixed incomes from state programs such as AFDC and APTD. Many individuals and families were sheltered at emergency housing facilities for inordinate periods of time while attempting to secure permanent housing.

Court ordered placements of juveniles and associated ancillary costs such as legal counsel and mental health evaluations increased this year by more than 20% as both the number of cases and the costs of individual placements increased. Expenses ranged from \$220 per month for the board and care of youngsters in foster homes to over \$400 a day for some psychological evaluations.

Old Age Assistance, Aid to the Permanently and Totally Disabled, and Intermediate Nursing Care remained relatively stable in 1985. These state administered programs are partially funded by the county and account for the largest portion of the budget, averaging \$5,000, \$33,000 and \$120,000 per month respectively. A complete breakdown of welfare spending in 1985 can be found elsewhere in this report.

As we look forward to the changes and challenges ahead we also look back

MERRIMACK COUNTY REPORT

on the fifty years of public service given to this department and the people of Merrimack County by Mrs. Mary D. Osgood. On behalf of the Board of Commissioners, her fellow workers and many friends we wish her all the best of health and happiness in her well deserved retirement.

Thomas W. Wentworth
Welfare Director

PERSONNEL DEPARTMENT

Throughout 1985, the Personnel Department has been involved in the formulation and implementation of the County's reclassification and salary schedules in conjunction with a merit evaluation system, which went into effect on October 1, 1985. In addition, a newly revised longevity bonus policy was presented at the same time to all county employees.

One of the primary functions of the Personnel Coordinator is to maintain a close working relationship with department heads to help insure compliance of county policies and procedures, and to provide counseling to supervisors and employees.

An important responsibility, has been the on-going administration and maintenance of the County's benefits program. These benefits currently include:

Health insurance	Dental plan
Retirement income program	Deferred compensation
Accrual -- annual & sick	Legal & personal holidays
Longevity payments	Workers' compensation
Unemployment compensation	Leaves of absence

This year, the County became "self-insured" through joining the New Hampshire Municipal Association's health insurance program. The County is concerned about the increasing cost of health care services which leads to higher premiums. Therefore, the County added a new component to our present coverage which is aimed towards encouraging subscribers to become more involved in their own health care decisions, which is an important step in lowering costs.

I would like to thank the Board of Commissioners and all of the Department Heads within Merrimack County for their continued support and valued assistance during the 1985.

If there are any questions regarding the operations of the Personnel Department, I would be happy to respond to any inquiries.

Respectfully submitted,

Carol A. Bickert
Personnel Coordinator

MERRIMACK COUNTY REGISTRY OF DEEDS

The Merrimack County Registry of Deeds saw a tremendous increase in the volume of real estate transactions during 1985.

As you look around the cities and towns which comprise Merrimack County, you can't help but notice the increase in sales of existing housing, and the construction of new multi-family, single family and condominiums that have sprung up almost overnight.

The New Hampshire legislature changed the rate of the State Transfer tax on July 1, 1985. This new law reduced the tax on the transfer of real property from \$5.00 per thousand dollars, paid on the full consideration of the property, and paid by both buyer and seller, to \$3.75 per thousand dollars, paid by both.

Even with this reduction in the tax, the State of New Hampshire collected \$2,646,227.25 in revenue from the sale of property in Merrimack County in 1985. This was an increase of \$707,843.30 from 1984.

The Registry of Deeds paid over \$491,844.92 in receipts to the County Treasurer for the year 1985. This was an increase of \$150,789.05 over receipts from 1984.

The chart below shows the breakdown of the conveyances, mortgages and the miscellaneous instruments that were recorded during the years 1983-1985. The miscellaneous category includes instruments such as discharges, liens, leases and other like documents.

As you will notice, the increase has been substantial in all the categories, and all indications are that this trend will continue for some time to come.

	<u>Conveyances</u>	<u>Mortgages</u>	<u>Sub Total</u>	<u>Misc.</u>	<u>Total</u>
1983	4485	4351	8836	7962	16798
1984	5322	4890	10212	8083	18295
1985	6652	6685	13337	10976	24313

Respectfully submitted,

Kathi L. Guay
Register of Deeds

FARM REPORT

In 1985 the Merrimack County Farm produced 706,921 pounds of milk. The farm produced 55,299 pounds more milk this year than it did last year. Our herd average is 16,184 pounds of milk and 622 pounds of butter fat per cow. The farm shipped 38 head of beef for slaughter which was sold to the Nursing Home. This year the farm sold \$99,119.45 worth of milk and \$25,100.80 worth of beef for a total income of \$124,220.25. There are eighty head of dairy cattle and eighty-three head of beef cattle for a total of one hundred and sixty three head of cattle on the farm.

The farm had an average year for hay, putting up 12,890 bales of hay. We had a good crop of corn, putting up 386 tons of corn silage.

On August 31, 1985, Walter Lampron retired as Farm Manager for Merrimack County Farm. Mr. Lampron had worked for the County for almost twenty years. On October 22, 1985, Robert Kidder was hired as Farm Manager. Bob had been working as the herdsman for the farm for about 7½ years prior to being hired as Farm Manager.

Since October, this is the first time the farm has started to work closely with the Merrimack County Cooperative Extension Service. The farm with John Conde and Robert Pearson, the County Foresters, have studied the possibility of opening up three fields to make them larger and thinning out the pasture up behind the Nursing Home. The work will probably start this fall.

The farm is working with David Seavey, the County Agricultural Agent, on soil testing to see how to utilize our cow manure and use less commercial fertilizer.

The farm is also working very closely with John Porter, the County Dairy Specialist, on ration balancing for each milking cow. This is the balancing of feed intake so less concentrate is eaten and more hay and corn silage, which is cheaper to buy than concentrate is used. So far milk production has not dropped and it is in fact starting to go up.

The farm is also working more closely with the House of Corrections by putting more inmates on work detail around the farm.

In all, I would say the County Farm has started to see a lot of changes and will see a lot more in 1986.

Robert Kidder
Farm Manager

MERRIMACK COUNTY COOPERATIVE EXTENSION SERVICE

Extension programs are available to all people in Merrimack County. Our educational programs have always started with people, with their real needs and are developed with their guidance and advice. The most successful programs are those that most closely meet the needs of people. Through the University of New Hampshire and other land-grant institutions we are able to provide a direct line of reliable and practical information to the people of Merrimack County.

Extension Is People Helping People



AGENT STAFF:

(Sitting L-R) Debbie Cheever & Suzann Knight. (Standing Front Row L-R) Debbie Carroll, Jim Grady, Tom Danko & Gail Besaw. (Standing Back Row L-R) David Seavey, John Porter, John Conde, Judy Bush & Bob Pearson.

Dave Seavey and Debbie Carroll are the two County Extension Agricultural Agents for Merrimack County, offering programs for homeowners and producers.

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Our Extension Home Economists, Judy Bush and Suzann Knight, offer educational programs through workshops and community Extension groups.

The Merrimack County Foresters are John Conde and Bob Pearson. They can assist you in the areas of forest management, maple syrup production, Christmas trees, etc.

Jim Grady and Debbie Cheever are the 4-H Agents. They help youth ages 8-19 develop life skills and learn by doing practical projects.

The Extension Service also has a nutrition education program for low income families (EFNEP). Gail Besaw, EFNEP Program Assistant, works on a one-to-one basis with families right in their homes.

We fortunate to have two State Specialists housed in our office: Tom Danko, State Poultry Specialist, and John Porter, State Dairy Specialist.

Don't hesitate to think of us as a potential resource. We're here to help out. Give us a call or stop in.

Extension Agriculture Program

A great number of requests were received in 1985 pertaining to ornamental plant production and athletic field renovation.

The popularity of pick-your-own has declined while retail sales of fruits and vegetables increased. Production trends show dairy, apples and strawberries either leveling off or declining with growth in blueberries, raspberries and greenhouse or field-grown ornamental crops.

Public concern for environmental protection substantiates the emphasis that the Extension Service has placed on integrated pest management programs. Home gardens continue in popularity due to health concerns and the desire to supplement diets with fresh, nutritional food.

Extension Dairy Program

The Extension Service met with representative dairymen from Merrimack County to establish goals and objectives for our educational efforts during this time of economic difficulties. Some of the big issues were:

- Reproduction Problems in Cattle

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- Crop Management
- Procurement of Labor
- Raising Calves
- Legal and Insurance Concerns

To meet these needs we are conducting four major educational events which include: **Dairy Short Course** - "Reproduction and Nutrition"; **N.H. Herd Management Conference** - "Maximizing Forage in the Ration"; **N.H. Milking Equipment Conference** - "Maintenance and Renovations of Equipment"; **Dairy Seminar** - "Implications of Iso-Acids and Growth Hormone."

In addition, we have worked intensely with dairymen on a forage project to maximize the use of home grown feeds and reduce grain feeding. One of our pilot studies has been at the **Merrimack County Farm**. After only four weeks on the project it appears that they are saving 200 lbs. of grain per day which could translate to reducing purchases by 36 tons per year. Production has maintained the same and they are pleased with the results.

Extension Home Economics Program

The Cooperative Extension Service Home Economics program in 1985 directly reached 19,506 people in Merrimack County through public programs, publications, newsletters and personal contacts. Many others gained our home economics information through the mass media of newspapers and radio.

During 1985 we focused our educational programming in six areas: a series on nutrition, weight loss and behavior modification techniques, a series on developing and maintaining a financial management plan, a series on pattern alterations, two programs on energy saving window treatments, a series on decision-making, goal setting and stress management techniques and a program on housing alternatives as we age. An ongoing aspect of the home economics program area is the Expanded Food and Nutrition Education Program (EFNEP) designed for limited income persons.

Extension Forestry Program

This year saw a continued interest by landowners in forest management activities. Individual questions ranged from Christmas tree culture, maple syrup production, shade tree problems, insects and diseases to logging operations. Special sessions this year included a forest management class for

landowners and a whole tree harvesting demonstration. A forest management plan was written for the county land and the implementation of a timber sale on a part of the land was undertaken.

Extension 4-H Program

The mission of 4-H is to assist youth in acquiring knowledge, developing life skills and forming attitudes that will enable them to become self-directing, productive and contributing members of society. This mission is carried out through the involvement of parents, volunteer leaders and other adults who organize and conduct educational subject/project experiences in community and family settings. This past year over 350 leaders worked with over 4,000 youth in the county.

4-H In Merrimack County



"Building A Building That Builds"

Thanks to the efforts of 4-H volunteer leaders we were able to construct a new log cabin for 4-H at the Hopkinton Fairgrounds. The capital improvement campaign was co-chaired by volunteer leaders, Alan Hardy of Boscawen and Allen McCausland of Warner. Over 100 volunteers were involved with either fundraising and/or construction of the building. This project is a true testimonial to the efforts of the volunteer and will serve the youth of the county for many years to come.

LITTER PICK-UP PROGRAM

The 1985 Litter Pick-Up Program in Merrimack County was extremely successful! Seventeen towns and cities within Merrimack County were covered between April to October 1985. The final figures show that 593 miles of road were covered and that 3,800 bags of litter were collected. The following list represents those towns that participated in the 1985 program.

Allenstown	Danbury	New London
Boscawen	Franklin	Pembroke
Bow	Henniker	Pittsfield
Bradford	Hooksett	Warner
Chichester	Hopkinton	Wilmot
Concord	Loudon	

Each of the cities and towns were completed twice with a very positive response from all involved.

It was very enjoyable working in Merrimack County and I hope that there has been a noticeable improvement in this area.

Allen W. Walker
Program Supervisor

MERRIMACK COUNTY CONSERVATION DISTRICT

Highlights of 1985

Technical services and assistance were provided to more than 600 individuals and county government units. Development of conservation plans for land treatment on over 1,500 acres and protection through conservation practices on 1,130 acres resulted through cooperation with the USDA Soil Conservation Service.

The District's 1985 Fish Stocking Program was a whopping success! 7,550 fish were distributed to 60 pond owners...nearly twice as many fish as last year.

The District Bulletin Board was on display at the NHACD'S annual meeting at Loon Mountain in December, 1984 and is on display at the 1985 NHACD annual meeting at the Ramada Inn in Concord.

Public Visibility as during 1984, professional, heavy-aluminum, light reflecting 18" x 24" signs were made available for erection on cooperators' lands where visible land conservation practices are easily observable by passerby. The District's successful "Green Sign Program" is ongoing for cooperators who have installed and continue to maintain effective conservation practices.

Meetings: Eighty-one people attended the District's annual meeting in Concord. All five District supervisors attended the NHACD annual meeting at Loon Mountain and two supervisors and one associate supervisor attended the summer meeting in Durham at the New England Conference Center. The District was presented the attendance award for the best attendance by the supervisors at their monthly supervisors' meetings, at the NHACD summer and annual meetings...for the second successive year.

Education: The Resource Directory was distributed to schools in Merrimack County. Leonard Rowell, representing the Education Committee as Chairman, was presented with the first copy at the NHACD annual meeting at Loon Mountain.

The District Supervisors served on the following NHACD'S Committees: Conservation Operations, Stanley Grimes and Lansing Mallett; Finance, Lansing Mallett, David Morrill, Jack Towle and June Tucker, Secretary; Information & Education, Leonard Rowell.

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Soil Data: During 1985 the Merrimack County Conservation District received literally hundreds of request for soils data which the district provided to individuals and prospective landowners, state and local government units, surveyors, real estate agents, land developers, septic system designers and installers, students and farmers.

Newsletters and Annual Reports: Notified cooperators and friends of our special programs, reports on conservation awards, conservation practices, no-till seeding, farm ponds, drainage ways, waste-holding and disposal facilities, and other activities of the Merrimack County Conservation District. Liberal use of radio spots and first class mailings also furthered District Conservation efforts.

Miscellaneous Additional Accomplishments: The District has revised and updated long range plans. MCCD supervisors have drafted a new "Land Use Lease" Document for use and signatures of land owners and lessors...available from the District Office. The Merrimack County Conservation District co-hosted a no-till, twilight field meeting with the Extension Service at Lansing and Barbara Malletts' Windswept Farm in Canterbury. Super successful with about 90 interested participants on a very cold spring evening. The MCCD hosted this year's, two day, New Hampshire Association of Conservation Districts Annual Meeting at the Ramada Inn in Concord, October 27-28.

We wish to take this time to thank the County Commissioners and the Merrimack County Delegation for their continued support. Our appreciation also goes to the Soil Conservation Service and the other Agency people for their role in helping us get the conservation job done.

Merrimack County Conservation District
Board of Supervisors

Lansing Mallett, Chairman
Stanley Grimes, Vice Chairman
David Morrill
Jack Towle
Alan Bartlett

KEARSARGE VISITING NURSE ASSOCIATION

MERRIMACK COUNTY HOMEMAKER PROGRAM

October 1, 1984 Through September 30, 1985

The Homemaker Program primarily serves elderly clients with a medical need who are income eligible. Funds for this service are provided by:

- Merrimack County
- Federal Block Grant
- Client Contributions/United Way

Clients depend on their Homemaker for such services as:

- Grocery Shopping
- Meal Preparation
- Laundry
- Light Housekeeping
- Personal Care
- Companionship
- Child Care

For the medical/surgical patient, the Homemaker can assist during their recovery.

For the frail elderly, the Homemaker Program means remaining at home, thereby avoiding a costly institutional placement.

For the disabled, the Homemaker helps them to remain independent.

For medically needy mothers and children, the Homemaker assists with child care.

The following 3 Agencies provided 24,585 half hour units of service to the residents of Merrimack County towns.

Kearsarge Visiting Nurse Association - 526-4077

Andover
Bradford
Danbury
Newbury

New London
Sutton
Wilmot
Warner

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Franklin Visiting Nurse Association - 934-3454

Franklin
Hill
Northfield

Salisbury
Webster

Concord Regional Visiting Nurse Association - 224-4093

Allenstown
Boscawen
Bow
Canterbury
Chichester
Concord
Contoocook
Dunbarton
Epsom

Henniker
Hooksett
Hopkinton
Loudon
Pembroke
Penacook
Pittsfield

If you know of someone who may need Homemaker services, please call us.
We will provide a free evaluation visit.

Robin Gallup, RN, BSN
Co-Director
Kearsarge VNA

MERRIMACK COUNTY RETIRED SENIOR VOLUNTEER PROGRAM

The Merrimack County Retired Senior Volunteer Program (RSVP) assists people sixty years of age or older to participate in their communities through volunteer service. During 1985, more than 450 senior volunteers contributed 65,000 hours of service to approximately 100 non-profit agencies.

Anyone aged sixty or older is eligible to become an RSVP volunteer. There are no restrictions based on income, education or experience. Although the volunteers serve without compensation, the program provides support with transportation, insurance and recognition.

Besides the recruitment and placement of volunteers, RSVP is responsible for other identified needs of the elderly. The program sponsors an area wide Telephone Reassurance Service for elderly, handicapped or homebound individuals. Project SPIN is a medication information program developed by RSVP staff and medical personnel which is available, upon request, to senior groups throughout the county. The Vial of Life is distributed to all senior housing complexes and to all individuals requesting it.

Information about RSVP or referrals to the program can be made through the Concord office at 1 Thompson Street or by calling 224-3452.

COMMUNITY ACTION PROGRAM BELKNAP-MERRIMACK COUNTIES, INC.

Community Action Program Belknap-Merrimack Counties, Inc. continued its mission of addressing the need of the low income, elderly and disabled populations of Merrimack County in 1985. Our goal was to encourage self-sufficiency, community involvement, effective use of related services and programs and involve the private sector in these efforts to impact on the causes of poverty in the local communities.

The Agency accomplished this by mobilizing existing resources in the communities which in turn, provided a wide range of services that assisted income eligible citizens to employment, education, housing, fuel assistance, transportation, nutrition, health services and emergency assistance.

The Agency's success was characterized by the close partnership developed with the support of the State, County and local governments which we worked closely with to coordinate the delivery of services.

Specifically, the Agency receives financial assistance from Merrimack County to provide direct services to Merrimack County residents, through the Meals on Wheels Program, Transportation Program and the Senior Companion Program.

The Meals on Wheels Program served over 65,000 meals to homebound elderly. In coordination with this program, over 53,000 meals were served to seniors who gather for a noon-time meal at congregate meal sites in Concord, Penacook, Franklin, Pittsfield, Suncook and Warner.

The Rural Transportation Program provided approximately 16,000 trips to over 310 Merrimack County residents. The majority of those riders were congregate meal site participants traveling from the more rural areas of the County to meal sites in Concord, Franklin, Penacook and Warner. The service also provides access to other essential services such as medical and other professional appointments. Local shopping assistance is also provided to residents of elderly housing units in Concord on a weekly basis.

The Senior Companion Program maintained an average of 35 low income elderly residents who provided services to a minimum of 155 frail homebound and institutionalized senior citizens. Throughout 1985, there was a total of 36 Senior Companions who participated in the program and received a tax-free

stipend. These friendly visitors helped ill elderly returning from the hospital, provided respite services for families caring for frail elderly relatives, assisted physically frail elderly who were able to remain at home because of services and they helped to prepare institutionalized persons for living in the community. Over 32,000 hours of services were provided.

Community Action Program continues to maintain and operate local Area Centers in Concord, Warner, Suncook and Franklin which provide direct contact, intake and referral and outreach to the area community residents. Other Community Action Programs include: Head Start, Weatherization, Older Workers Program, Family Planning, Fuel Assistance, Energy Advocacy, Women, Infants and Children (WIC), Supplemental Feeding Program, Surplus Foods Program, Riverside Housing for the Elderly, Foster Grandparents Program and Lifeline.

The Weatherization Program weatherized 269 homes, provided home repairs to 25 homes and replaced furnaces in 51 homes. The Fuel Assistance Program, which provided \$1,691,595 in assistance to 3,475 Merrimack County residents to relieve the high cost of fuel bills, is the program with the largest impact.

Community Action Program Belknap-Merrimack Counties, Inc. continued its successful operation of services to Merrimack County residents by maintaining an efficient service delivery system and by developing an effective internal management system. Community Action Program will continue to coordinate, in the future, its purpose and programs with Merrimack County and the communities it serves.

CENTRAL NEW HAMPSHIRE COMMUNITY MENTAL HEALTH SERVICES, INC.

Central New Hampshire Community Mental Health Services, Inc. provides comprehensive mental health services to residents of Merrimack County. Services include Inpatient, Outpatient, Housing, twenty-four-hour Emergency, Partial Hospital, and Community and Educational Services. There are also specialized services for clients released from the New Hampshire Hospital.

The Center works closely with organizations in the health and social service delivery system in Merrimack County. It provides services to nursing homes including the Merrimack County Nursing Home; police departments; and the Merrimack County Department of Corrections. The Center has developed programs in the areas of family violence and substance abuse which are largely not state funded.

A total of 4,500 clients were served by the Center in 1985. Services are also provided at a number of sites. Outpatient counseling facilities are in Concord (Riverbend Center for Counseling), Franklin (Twin Rivers Counseling Center), Henniker (Contoocook Valley Counseling Center), and New London (Kearsarge Counseling Center). Crisis Stabilization services which include emergency and inpatient are located on the Concord Hospital campus. Inpatient consultation services are also provided at Franklin Regional Hospital and New London Hospital. Former New Hampshire Hospital clients are provided special programs at 1 North State Street in Concord and on Elkin Street in Franklin.

Not all patients served by the CNHCMHS are eligible for state supported services. 3,075 such non-state supported clients are currently served by the Center. Some 45% have family incomes of under \$15,000. This is the group which also has the poorest insurance coverage. The County funding is used to pay for services for people with low income and poor or no insurance. Without the help of the County, many of these people would go unserved.

Terje Reinertsen
Executive Director

NEW HAMPSHIRE MEDIATION PROGRAM, INC.

The purpose of the juvenile component of the New Hampshire Mediation Program is to help parents and children in conflict. Many of these home conflicts are seen in school or around town. Often children end up being placed outside the home, costing the community hundreds of thousands of dollars.

Mediators, people in the middle, help both sides communicate and find solutions they can live with. Mediators do not judge people or make decisions for them. The solutions are written agreements made by the parties themselves.

In 1985 the New Hampshire Mediation Program trained forty one mediators. Mediators are trained community volunteers. They agree to return fifty hours of service for fifty hours of training. The new mediators trained in 1985 brought the number of active mediators to seventy. In total, these volunteers gave over 1200 hours of service to families in conflict.

Although mediation is not the answer for all juvenile problems, for families afflicted with home conflicts, mediation works!

We Bring People Together!

Rose M. Hill
Executive Director
New Hampshire Mediation Program

DIRECTORY

ADMINISTRATION

Merrimack County Administration Building
163 North Main Street
Concord, New Hampshire 03301

Commissioner's Office.....	228-0331
Register of Deeds.....	228-0101
Register of Probate.....	224-9589
Personnel.....	228-0331

Merrimack County Cooperative Extension Service
RFD 7, P.O. Box 338
Boscawen, New Hampshire 03303..... 225-5505

Merrimack County Courthouse
163 North Main Street
Concord, New Hampshire 03301

Clerk of Superior Court.....	225-5501
County Attorney.....	228-0529
Sheriff's Office	225-5583
Welfare Director	225-5445

Merrimack County House of Correction
Route 3
Boscawen, New Hampshire 03301 796-2107
Mailing Address:
RR, RFD 14, Box 338
Concord, New Hampshire 03301

Merrimack County Nursing Home
Route 3
Boscawen, New Hampshire 03303 796-2168
Mailing Address:
RR, RFD 14, Box 338
Concord, New Hampshire 03301

MERRIMACK COUNTY REPORT

AFFILIATED SERVICES

Belknap-Merrimack Community Action

Box 1016

Concord, New Hampshire 03301 225-6880

Central New Hampshire Community Mental Health

5 Market Lane

Concord, New Hampshire 03301 228-1551

Merrimack County Retired Senior Volunteer Program

1 Thompson Street

Concord, New Hampshire 03301 224-3452

Merrimack County Conservation District

R.F.D. #2, Box 354D, Clinton Street

Concord, New Hampshire 03301 225-5931

Concord Regional Visiting Nurse Association

Homemaker Program

1 Thompson Street

Concord, New Hampshire 03301 224-4093

New Hampshire Mediation Program

33 Stickney Avenue

Concord, New Hampshire 03301 224-8043

Community Services Council

of Merrimack County

18 Low Avenue

Concord, New Hampshire 03301 225-9000

1-800-852-3388



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